

## It's not all tech: cultural change for DevSecOps

Red Hat Security Symposium Victoria, BC

Mike Bursell chief security architect, Red Hat



#### DevOps - more than just technology

Part I:

What is DevOps? And DevSecOps?

Part II:

Tools, process or culture? Which is most

important?

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Source:

Summary



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Part I:

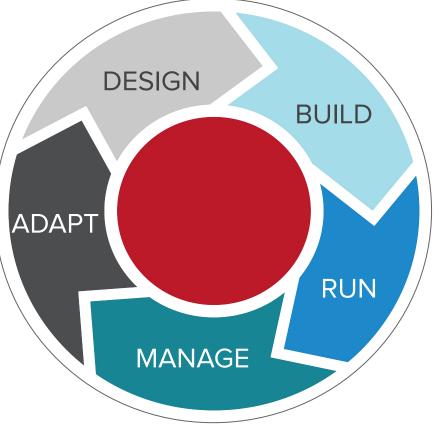
## What is DevOps?



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### What is DevOps? And DevSecOps?

"DevOps is the practice of operations and development engineers participating together in the entire service lifecycle, from design through the development process to production support."[1]



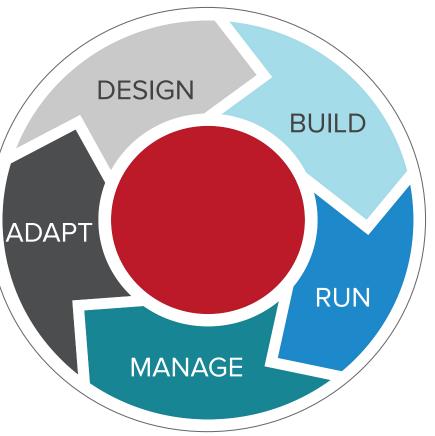
[1] <u>https://theagileadmin.com/what-is-devops/</u>

### What is DevOps? And DevSecOps?

"DevOps is the practice of operations and development engineers participating together in the entire service lifecycle, from design through the development process to production support."[1]

"The purpose and intent of **DevSecOps** is to build on the mindset that 'everyone is responsible for security'..."[2]

[1] <u>https://theagileadmin.com/what-is-devops/</u>
[2] <u>http://www.devsecops.org/blog/2015/2/15/what-is-devsecops</u>



"For 20 years, people have been leaving security till last" - colleague

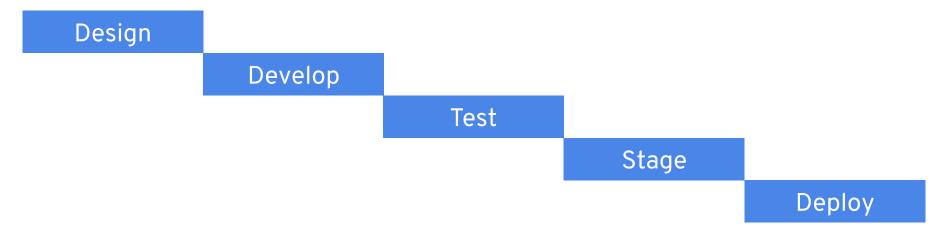
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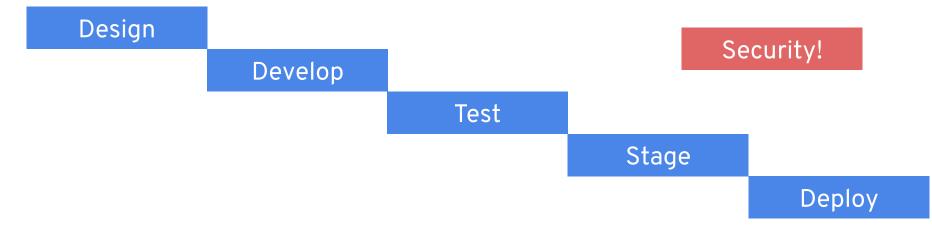
Classic waterfall project



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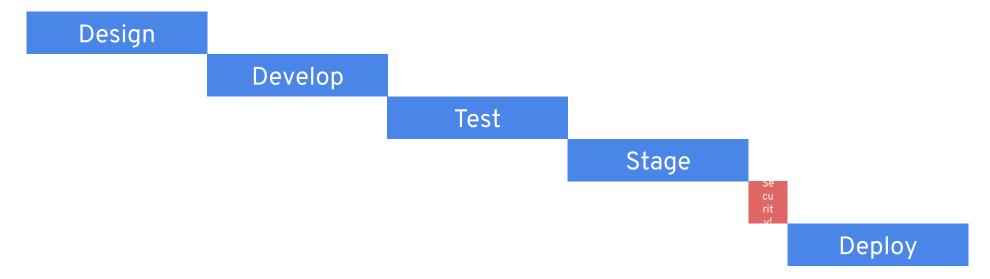
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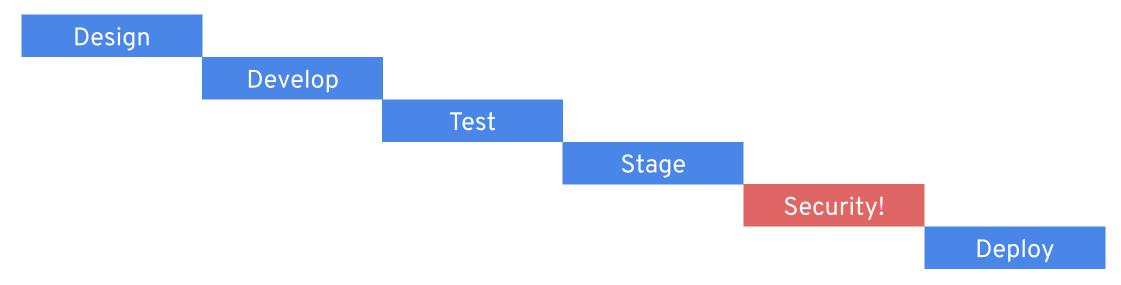
Classic waterfall project - project manager's hope



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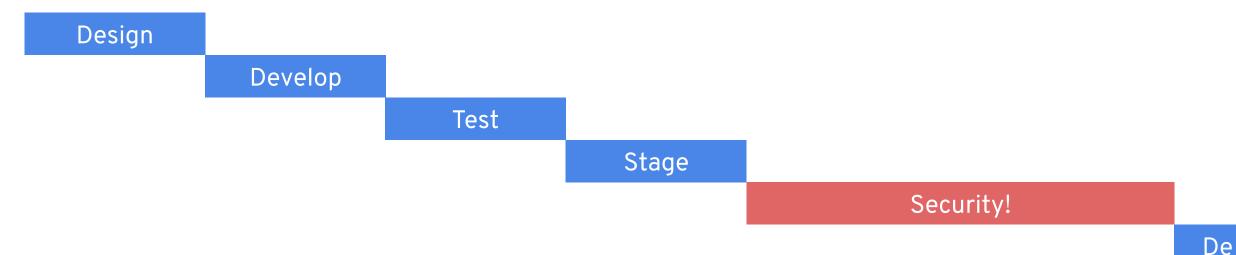
Classic waterfall project - security architect's guesstimate



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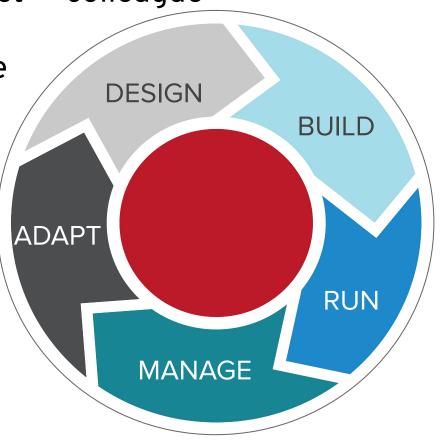
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Classic waterfall project - actual



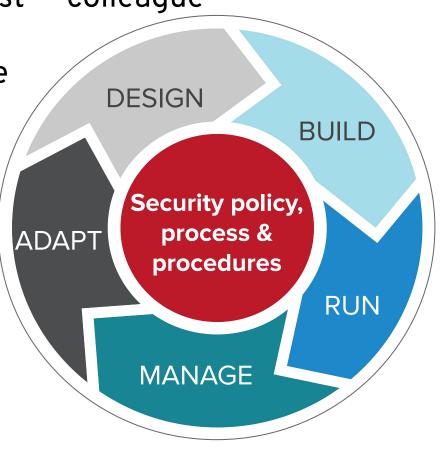
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### Example 1:

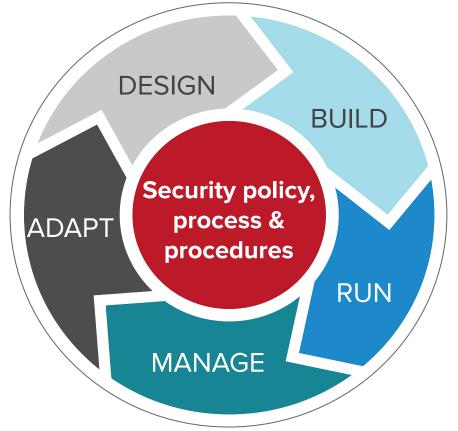
where the expertise lies



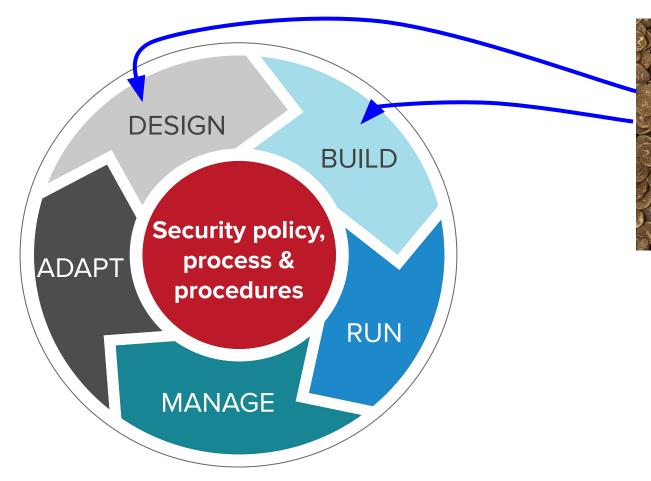
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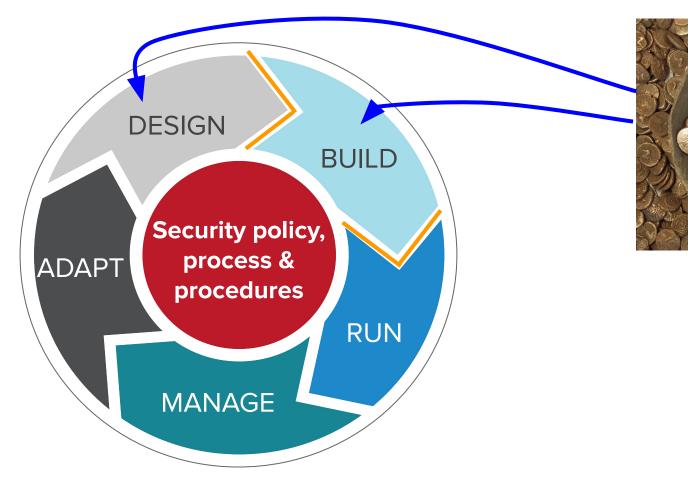
### "Devs and shinies"

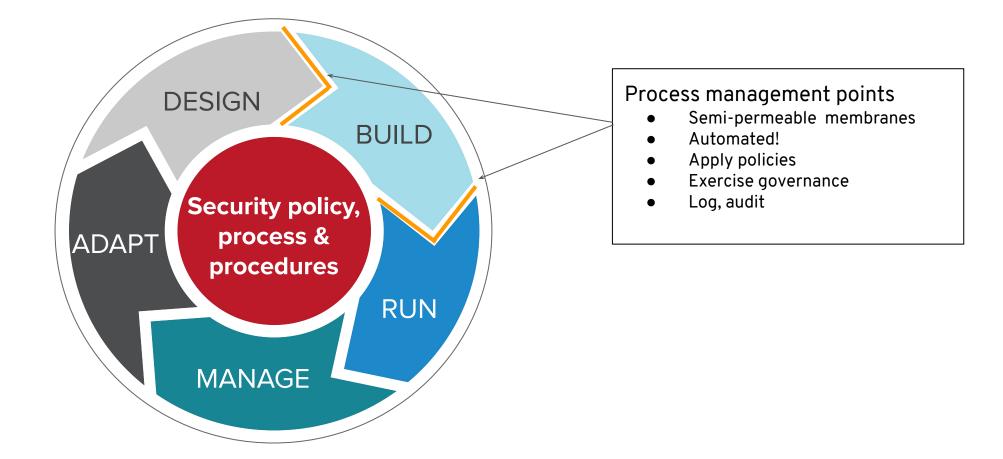
#### (the Smaug problem)









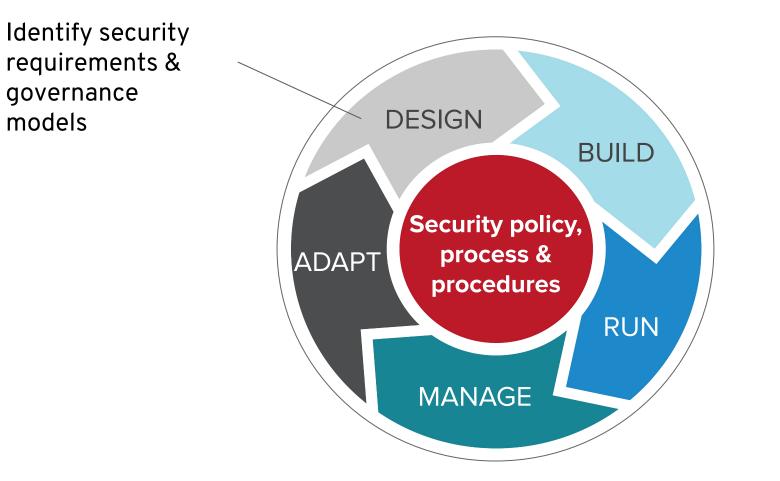


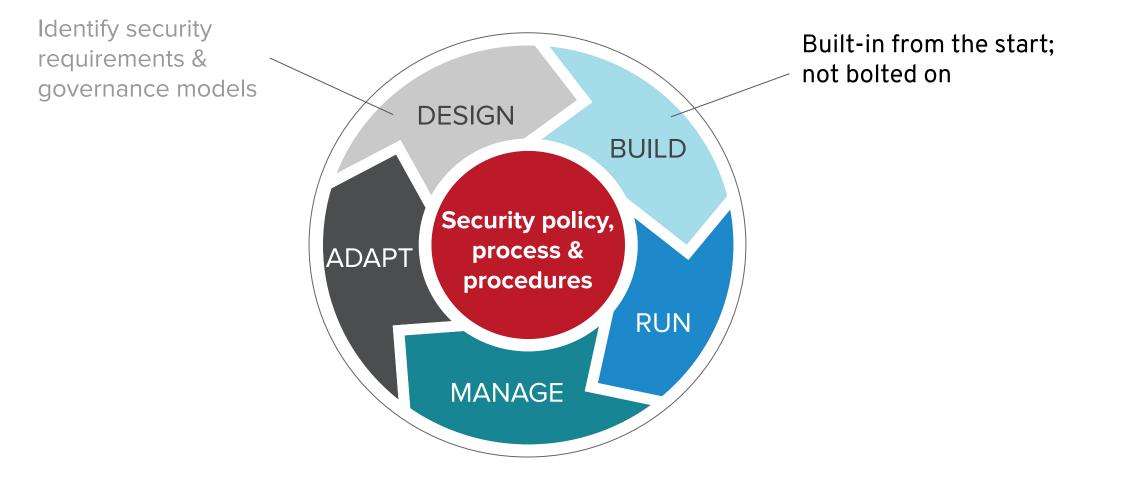
### Example 2:

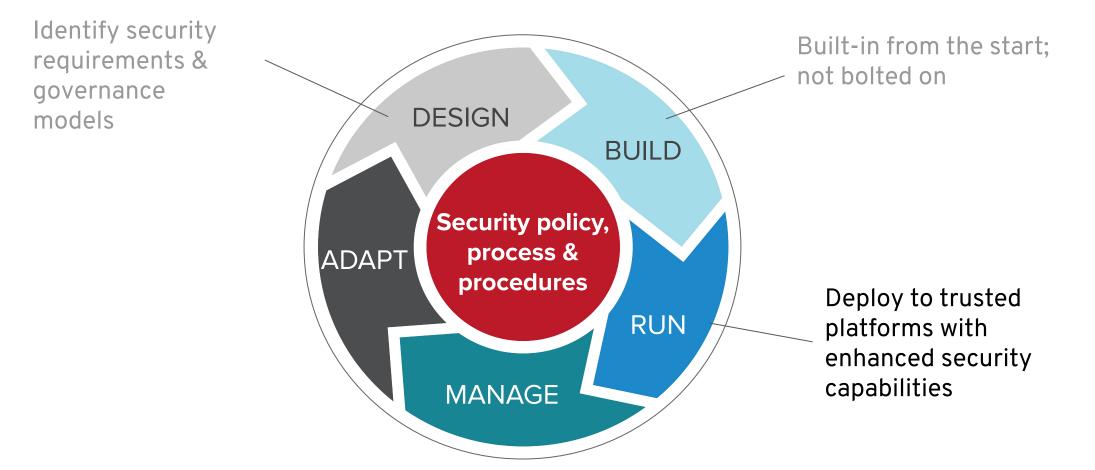
loving your inner auditor

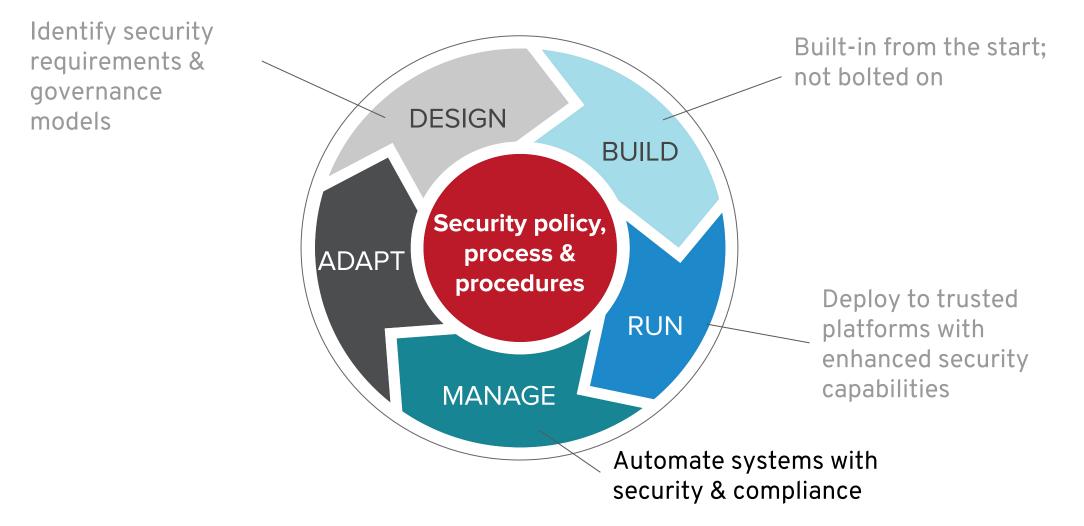


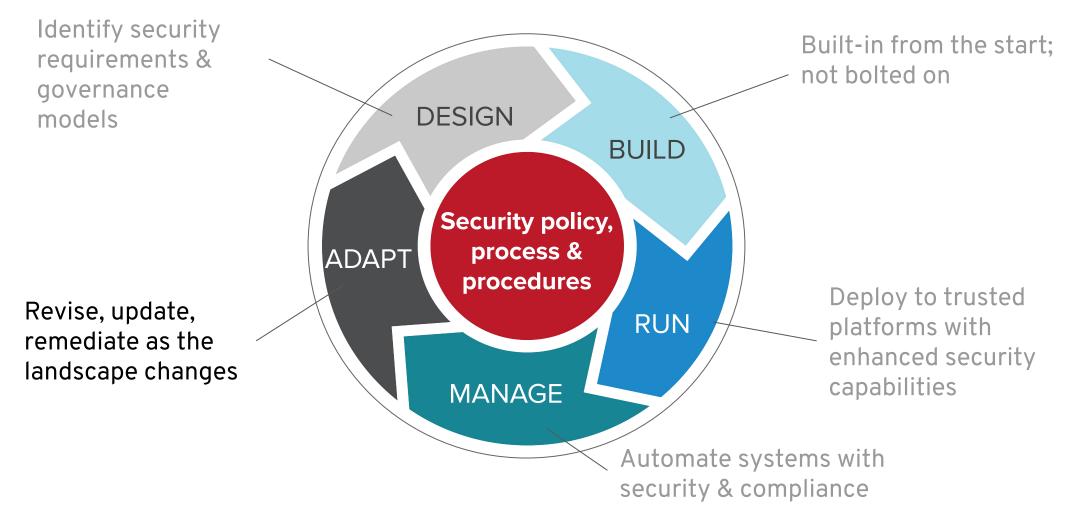
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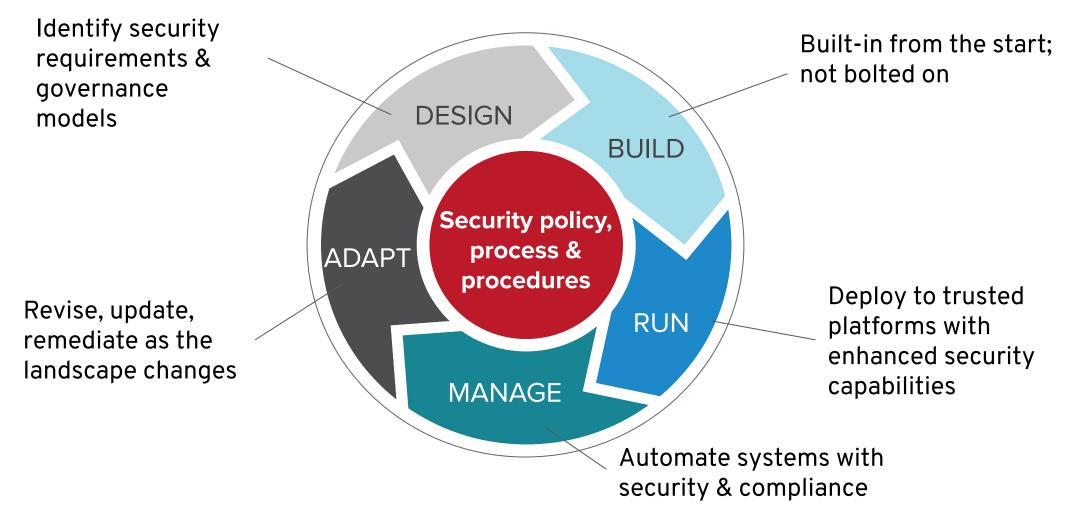


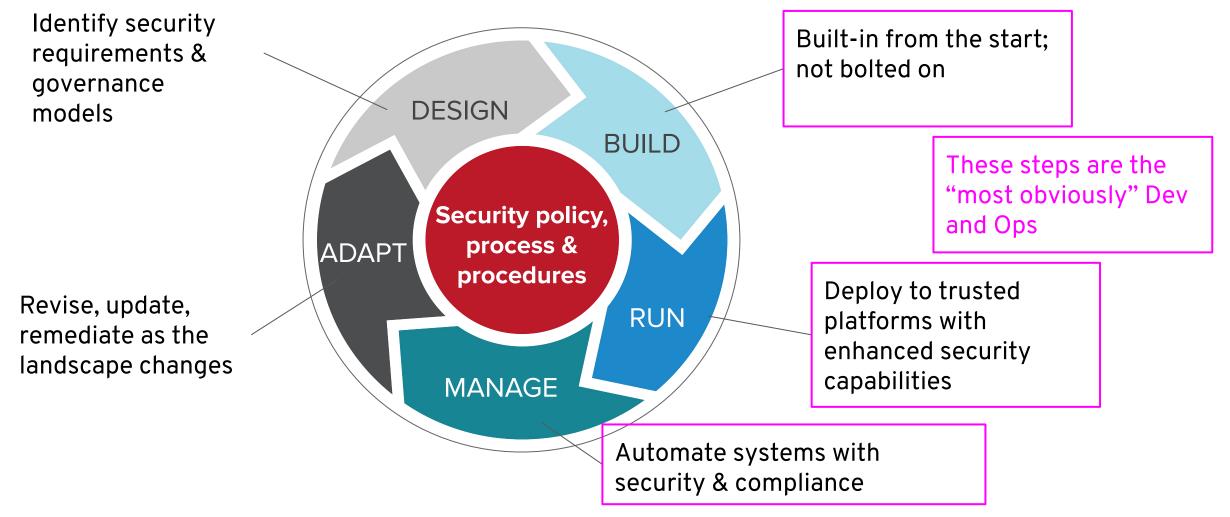


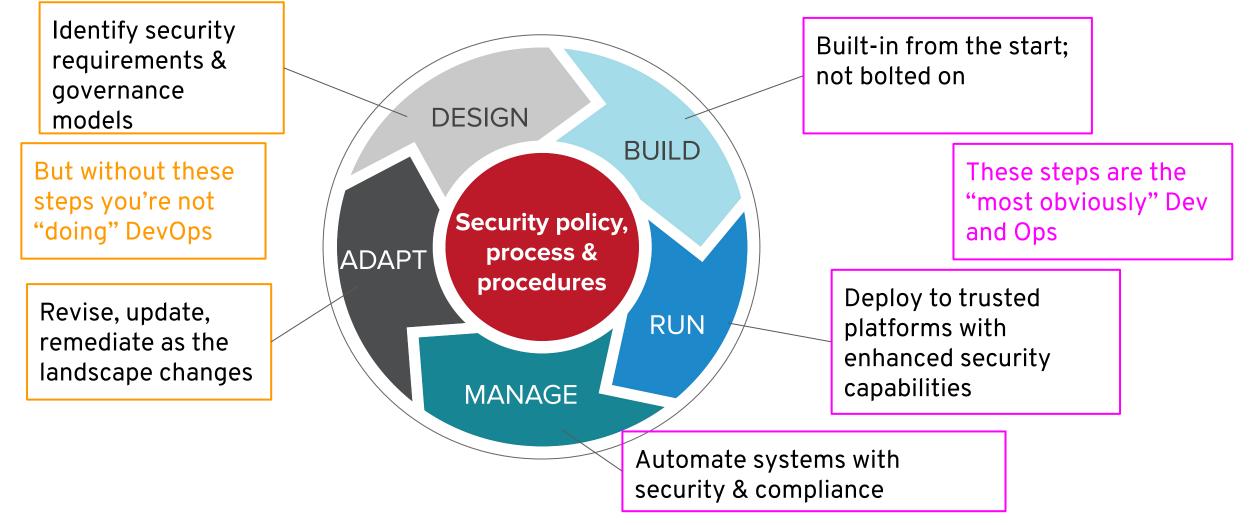


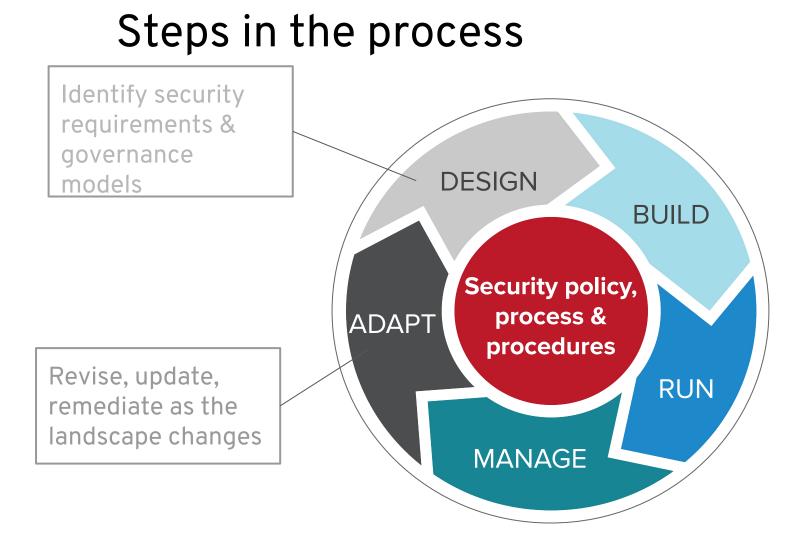




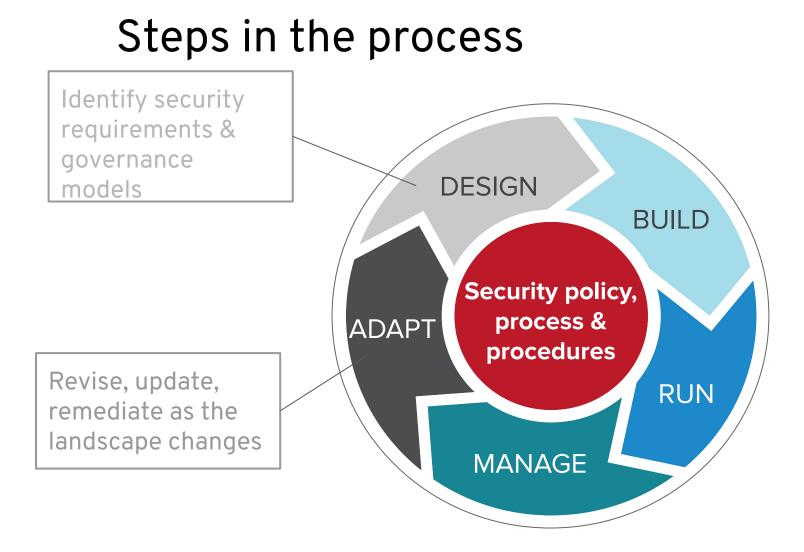




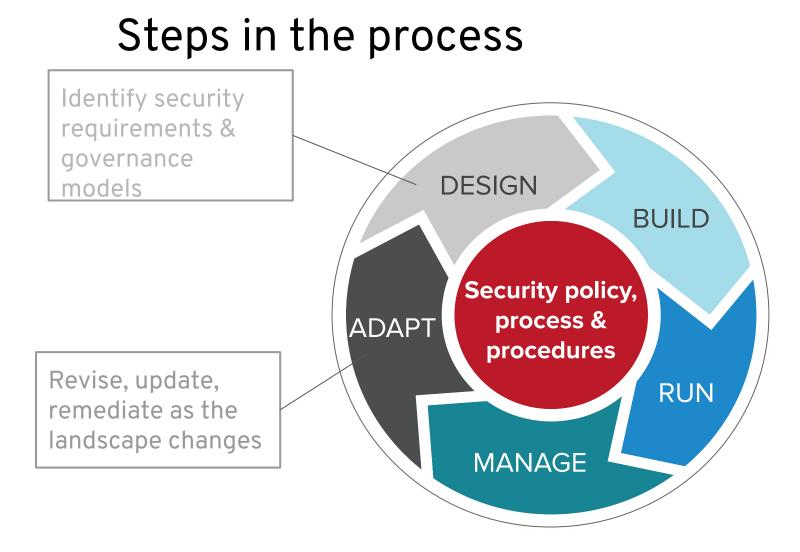




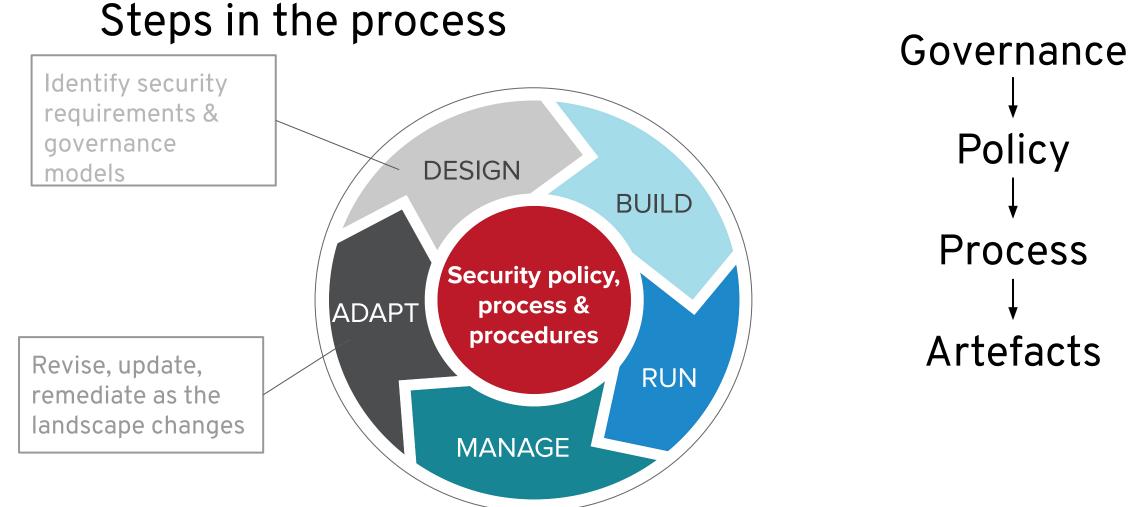
#### Governance



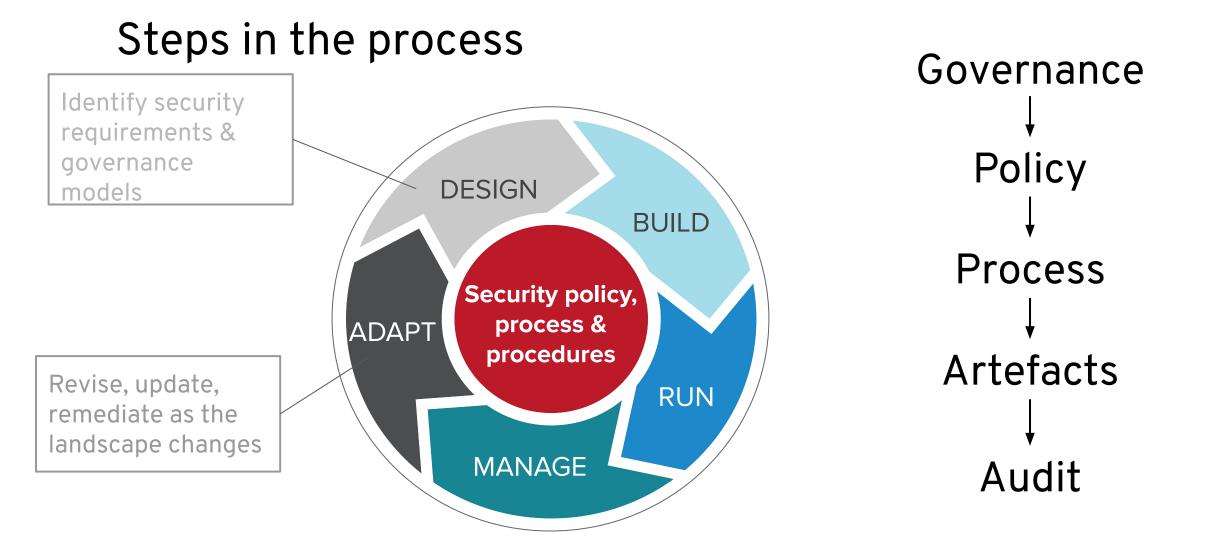
#### Governance ↓ Policy

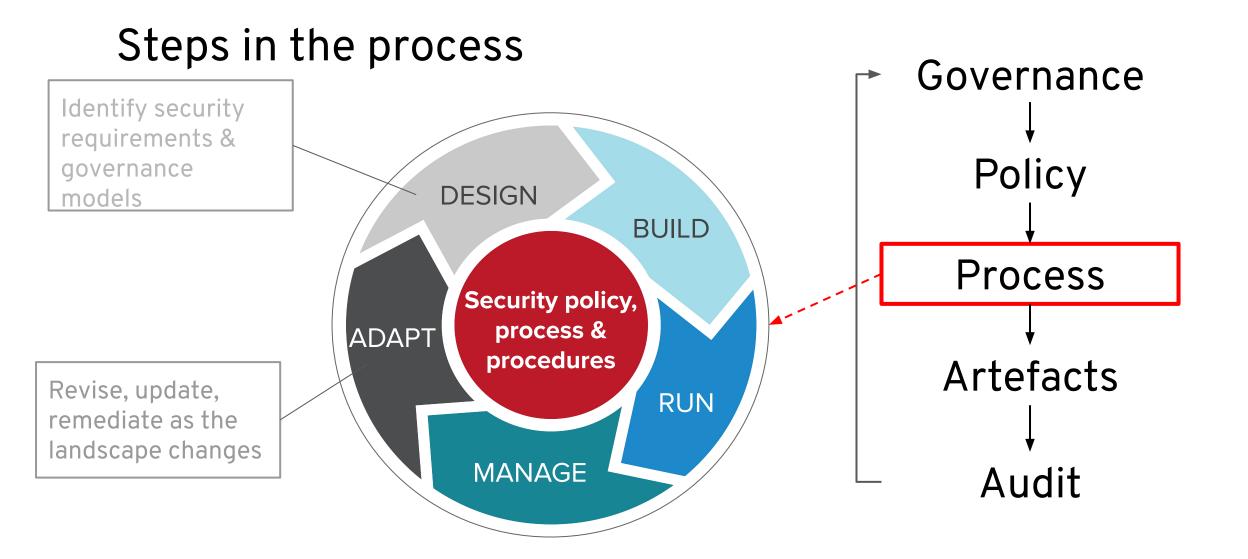


Governance Policy Process



Policy Process **Artefacts** 





# Part II: process or culture?

Which is most important?



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#### It's the culture (obviously)

1. Get executive buy-in

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# Digression!



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Not invented here

• Fear of the unknown



Not invented here

• Fear of the unknown

#### My domain

• Fear of loss of control



Not invented here

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#### Stuck in my ways

• Fear of the new



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#### People managers

• Fear of loss of power



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#### Commissioning managers

• Fear of loss of deadline



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People managers

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# Back on track...



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- 5. Small feature sets per cycle

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# Summary



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  - It has to part of the story, because you can't bolt it on later
- Get the experts in
  - Allow responsibilities to live in the right places
- Plan for cultural change
  - Tools and processes *are* important too

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- Q. But where's the definition of DevSecOps?
- A. There isn't one: it's a change in mindset.

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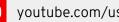
# Thank you

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